



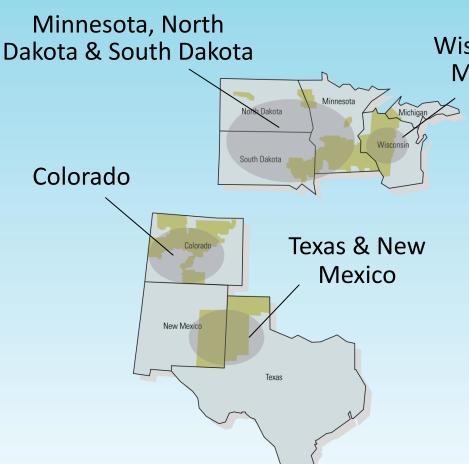
Xcel Energy Background

Michelle Swanson- Community Relations & Economic Development



Xcel Energy Service Territories

*Headquartered in Minnesota

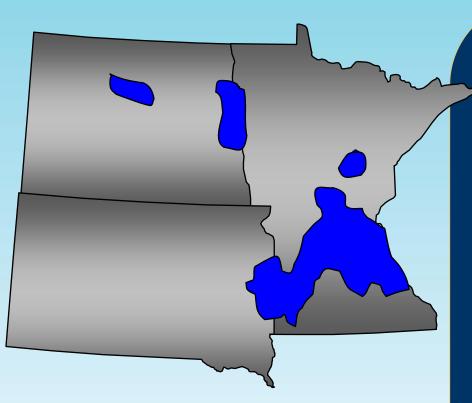


Wisconsin & Michigan

- Fortune 250 company
- Forbes Global 2000
- ~5 million customers in 8 states
- \$10.7 billion in revenues
- Dow Jones Sustainability Index
- 2013 Utility of the Year (AWEA)
- 2014 Emergency Recovery Award



Xcel Energy: Minnesota



Customer Base

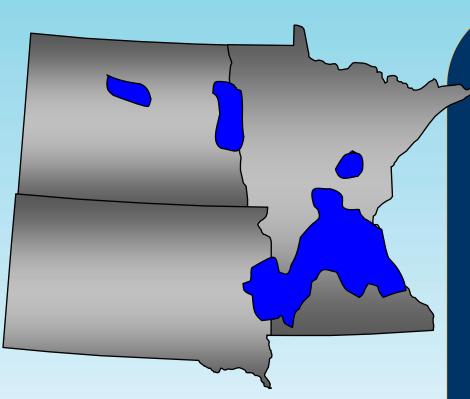
- 1.4 million Electric Customers
- 500,000 Natural Gas Customers
- ~425 Cities & Towns

<u>Infrastructure</u>

- 17 Power Plants
- 302 Substations
- ~3,940 Miles of Transmission
- ~26,875 Miles of Distribution
- ~7,826 Miles of Pipeline



Xcel Energy: Minnesota



Workforce Impact

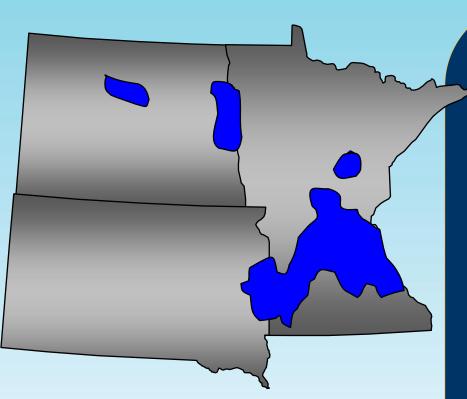
- ~5,400 Employees
- 9,000+ Permanent & Contract Jobs

Economic Impact

- ~\$1 Billion Annually on Infrastructure
- \$190 Million in Property Taxes (largest in Minnesota)
- \$162 Million in Sales Taxes
- \$10.5 Million in Bill Payment Aide
- \$3.6 Million in Low-Income Programs



Xcel Energy: Minnesota



Community Support

- \$2.1 Million in United Way Giving
- 18,000+ Employee Volunteer Hours
- 180 Non-profit/Business/Civic Boards
- Energy Classroom/Safety Calendars
- Xcel Energy Foundation Grants
- ~\$1.4 Million Annually
 - Education
 - Environment
 - Economic Sustainability
 - Arts & Culture



Xcel Energy: A Regulated Utility

- Federal Energy Regulatory Commission (FERC)
- Environmental Protection Agency (EPA)
- Occupational Safety & Health Administration (OSHA)
- Nuclear Regulatory Commission (NRC)
- Securities Exchange Commission (SEC)
- Minnesota Public Utilities Commission (PUC)
- Minnesota Pollution Control Agency (MPCA)
- Department of Natural Resources (DNR)
- North American Electric Reliability Corporation (NERC)



Leader in Carbon-Free Energy

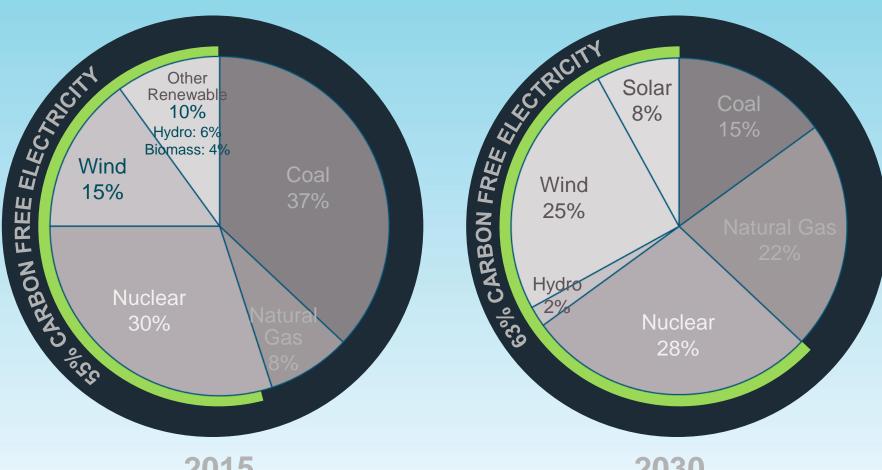


60% carbon reduction by 2030

- # 1 wind provider for a decade
 - Addition of 800 MW of wind (by 2020)
 - Addition of 1,000 MW of wind (2020-2030)
- Top 10 in solar in US
 - On pace to meet state's solar standard:
 1.5% electricity from solar (by 2020)
 - Addition of 400 MW of solar (by 2020)
 - Addition of 1,000 MW of solar (2020-2030)
- Xcel Energy's Windsource®
 - 3rd Largest Voluntary Green Energy Program in the US



Reducing Risk and Increasing Fuel Diversity





National Leader in Energy Efficiency

 Since 1992, Xcel Energy Minnesota saved enough electricity to avoid building 11, new 250 megawatt generating plants

- In 2013, Xcel Energy Minnesota:
 - \$92.4 million electric and natural gas DSM spending
 - 2.2 million electric participants
 - 599K natural gas participants
 - 494.7 GWh and 127 MW of electric savings
 - 787,918 Dth of natural gas savings

First Minnesota Solar*Rewards Community® Garden



- Near Mankato
- Live Sept. 9
- 36 kW; 5 subscribers





- Friends & family community solar example
- Developed by Novel Energy Solutions (a Minnesota company)
- Made-in-Minnesota incentives



Questions?